

Paul Driscoll
Commissioner

Ben Walsh
Deputy Commissioner

Sharon Owens
Deputy Commissioner



DEPARTMENT OF NEIGHBORHOOD AND BUSINESS DEVELOPMENT

Stephanie A. Miner, Mayor

June 23, 2011

Mr. Gordon Stowell, Vice President
Phoenix Philosophies, Inc.
P. O. Box 2121
North Syracuse, New York 13220-2121

Re: Phoenix Philosophies Housing Rehabilitation Project

Dear Mr. Stowell:

The City of Syracuse Department of Neighborhood & Business Development recognizes that there is a need for quality affordable housing for veterans and persons transitioning out of homelessness. In addition, we know that Syracuse is filled with hundreds of vacant homes in need of substantial rehabilitation.

We have been working with your organization to develop a business plan and implement your vision of rehabilitating vacant, neglected, and tax delinquent properties to provide housing opportunities for veterans and people currently residing in homeless or domestic violence shelters. This project will have the added benefit of revitalizing our city's neighborhoods, one house at a time.

The Department of Neighborhood & Business Development believes that Phoenix Philosophies has a solid plan that will contribute to the revitalization of our city's housing stock, as well as provide a much needed service to the community. We support your plan and look forward to working with you to turn this vision into a reality.

Yours,

A handwritten signature in black ink, appearing to read "Luke Dougherty". The signature is fluid and cursive, with a large loop at the end.

Luke Dougherty
Neighborhood Planning Coordinator